

2018 Annual Report

Working with you, for you

VALUE-BASED RELATIONSHIPS

...



2018 BOARD OF DIRECTORS

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Advisory Member

Pat Terrion



Front Row Left to Right: Syed Hussain M.D., Reginald Eadie M.D., Jess Kupec, John Rodis M.D., David Bittner Back Row Left to Right: Gwendolyn Moraski M.D., Daniel Lerner D.O., Ari Geller D.O., Robert McAllister M.D., Matthew Colliton M.D., David Howlett M.D., Ron Szabo M.D., Anthony Posteraro III, M.D. and Pat Terrion

Not pictured: Ellison Berns M.D., Richard Newman M.D., Richard Shuman M.D. and Roy Zagieboylo M.D.

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A MESSAGE FROM THE PRESIDENT & CEO

Healthcare is expensive in Connecticut.

The reasons are plentiful, but a more informed and better coordinated utilization of our current system can help lower healthcare costs and improve outcomes, making our healthcare system more effective and more affordable for everyone.



Connecticut is home to industry-leading healthcare resources, services and expertise, but the costs of using our world-class healthcare ecosystem are unsustainable under the current model.

We can do better.

Our search for a better approach started a couple of years ago when the leadership of Saint Francis Healthcare Partners and ConnectiCare began taking a close look at the payor-provider relationship. We quickly identified some significant (and frustrating) challenges for consumers. The industry as a whole was mainly operating in a fee-for-service environment: patient visits provider; health plan pays provider. All too often, the consumer/patient was treated as a transaction, lacking the type of relationship with his/her provider that is really needed to achieve the highest possible healthcare value.

We saw a window of opportunity to test a better approach to the way payors work with providers; one that is collaborative, reduces inefficiencies and duplication of activities, shifts the focus to the value of care and centers on the consumer by removing or reducing barriers to improve their access to care and enhance their experience.

Along with ConnectiCare, Saint Francis Healthcare Partners and other industry participants, the Connecticut Health Council

recently formed the **Value-Based Relationships work group.** The group consists of health plan representatives and provider systems, doctors, pharmaceutical companies, consumer advocates, insurance brokers, various social-services providers and others all working collaboratively to change healthcare in Connecticut and to ensure that the consumers who trust us with their health receive world-class care and attention.

This year's 2018 Annual Report is focused on value — value to our shareholders, value to our payor partners and value to the consumer.

We can do better and it starts with us!

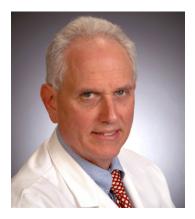
As I end my career at Saint Francis Healthcare Partners and transition to the next chapter of my life, I wish you all good health, prosperity and peace.

Jess Kupec President and CEO Saint Francis Healthcare Partners

A MESSAGE FROM THE BOARD CHAIR

This year's annual report is appropriately focused on "value" value to our patients, shareholders and payors. The most frequent question I get asked is "When are we going to move to value?" The answer is — "we already have."

As Chair of SFHCP Board of Directors and a private practicing physician, I have witnessed first-hand the transition from a pure fee-for-service (FFS) model to one focused on quality metrics, payment for achieving those quality metrics and for managing total cost of care or total medical expense.



This transition has not replaced FFS. However, while we will continue to be paid for what we do, increasingly we will be financially rewarded for how well and where we provide care and at what total cost for a defined population. The value model is here and it is not going away.

For the past seven years, Saint Francis Healthcare Partners has been leading us on this journey to value. It's now up to all of us to embrace it, enhance it and make it work for our patients and for those of us providing care in a value-based model.

Throughout the years at SFHCP, our shareholders, physicians and hospital alike, have always responded favorably to the challenges brought on by change. Let us not forget clinical integration in 2003, Allscripts Electronic Medical Record (EMR) in 2004, Epic, ongoing shared savings, the Annual Participation Fee (APF) and more.

I am proud to represent SFHCP as its Board Chair, but even more importantly all of the outstanding physicians, mid-level providers, practice managers and SFHCP staff that collectively have improved healthcare for our patients.

Please continue to do what you do best — provide outstanding care to those who seek our services!

Respectfully,

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Ellison Berns, MD Board Chair Saint Francis Healthcare Partners



In 2018, Saint Francis Healthcare Partners was named a Top Workplace!

The Hartford Courant recognized SFHCP as a Top Workplace in 2018. As one of sixty companies to share the honor, SFHCP excelled in a diverse set of categories including: employees working together toward a common cause, company values, encouragement of new ideas, and fostering of employee growth and education, as well as pay, benefits, and training.



Eight hundred employers participated in the anonymous employee survey administered by the research firm Energage. Participants included private companies, public agencies, non-profits and other organizations with at least 50 employees located in Hartford, Middlesex, New London, Tolland and Windham counties.

"Companies with high levels of employee engagement are typically the ones that are recognized by the survey. This is the culmination of 25 years of work by the entire organization," said retiring president and CEO, Jess Kupec. "Receiving this award is a testament to a culture created by our employees. It reinforces the importance of hiring the right people and then giving them the resources they need to be successful. It is the reason that I love coming to work everyday."

We thank our employees for making Saint Francis Healthcare Partners a great place to work.

Creating Value for Health Plans and Consumers

When SFHCP formed 25 years ago, no one could have foreseen the changes that have shaped the current healthcare landscape in Connecticut and across the country. Health plans have come, gone, and merged. Non-traditional healthcare entities like CVS have entered the payer market. Hospitals and providers have joined

Over the past 6 years, SFHCP members have invested in a value-based model of care designed to drive higher quality, lower costs and better patient experiences. What has not changed is the fact that healthcare is too expensive and quality is too inconsistent considering the financial, technological, and human capital invested in its delivery.

In today's market, an employer with under 500 employees (most employers in Connecticut) can expect

together to create regional health systems. A majority of employers have moved from fully insured to self-insured benefit plans, and technology has created greater efficiencies and better informed consumers. the cost of an insurance renewal to be in the range of \$1,100–\$1,300 per employee per month. That equates to up to \$8M per year. In return, most of those employers and their employees will receive healthcare in hospitals that rank well below a top quality rank of "A"

"As a long-time leader in providing healthcare benefits to the residents of Connecticut, Anthem understands the need for innovation and change in order to continue meeting the needs of its customers. We are proud to work with industry leaders like SFHCP to leverage our collective expertise and establish new models of care and health insurance products that shift the focus to the value of care. The quality and value that SFHCP providers deliver every day is a primary reason why we designated SFHCP as a preferred provider organization in Anthem's HealthSync value based products."

> Jill Hummel, President & General Manager Anthem Blue Cross & Blue Shield, Connecticut



Our goal is to provide consistent, reliable and transformational healthcare where members are offered tailored programs to help them prevent or manage chronic illness, build a trusting relationship with a primary care provider and actively manage their health," says **Mark Santos, President of the New England Market at Aetna.** "As part of our network of high value providers across Connecticut, we recognize and value the work of Saint Francis Healthcare Partners to help us achieve that goal.

or "4-Stars" according to industry recognized organizations. Many will also visit doctors and other providers who work independently and not in integrated provider systems that focus on coordinating care and eliminating expensive, unnecessary, and duplicative services. As Jess Kupec states in his introductory letter, "we can do better".

In fact, SFHCP has done better. Over the past 6 years, SFHCP shareholders have invested in a value-based model of care designed to drive higher quality, lower costs and better patient experiences. That investment, coupled with the work of Connecticut's major health plans, is making a difference. Changing how employers purchase and consumers utilize healthcare is not easy. Consumers are used to, and prefer, access to a broad network of providers. They value choice... but it comes with a higher cost that has become more difficult to afford. To address this growing problem, some health plans and providers have teamed up to develop tiered networks that will deliver lower costs and higher quality to those consumers who elect to use providers in the highest value tier.

In 2018, SFHCP was one of a limited number of provider organizations invited to participate in important new tiered network initiatives (based on their value proposition). The first initiative was Aetna Whole Health, an ACO product that offers

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"SFHCP's commitment to improving quality, engaging members and driving value in the CT healthcare system genuinely helps people live healthier lives," says **Abe Berman, Regional President, Network Management at UnitedHealthcare.** "Their collaborative approach to population health management has made a positive difference for many UnitedHealthcare members."



"SFHCP, by virtue of its experience and commitment to value-based care, is a great example of the type of organization we encourage our members to use," says **Mark Santos of Aetna.** "We believe that when our members connect with SFHCP providers, it will enhance communication and the continuity of care – and ultimately engages them with a healthcare team who will help them navigate their health needs and improve their overall experience, while driving efficiency and controlling costs."

a value-based health care option to employers that uses financial incentives to encourage people to take a more active role in managing their health and seek care from high-value providers like those in SFHCP.

Another tiered network initiative is UnitedHealthcare's Nexus ACO product, which offers employees of national companies access to highly accomplished care providers with proven results for delivering high quality and efficient care, resulting in better health outcomes and lower costs.

Tiered network products will save money for consumers and their employers, while at the same time increase revenue for SFHCP providers due to a shift of services from lower tiered providers to SFHCP. Health plans know that tiered networks would not be successful if high value providers like SFHCP did not exist and offer a meaningful cost and quality alternative for their clients.

Last year SFHCP took a fresh look at how we utilize the Joint Operating Committees (JOCs) we maintain with each of the health plans. The primary purpose of these JOCs is to have clinical, operational and contracting experts from each organization meet monthly and review how our value-based ACO contracts are performing and to identify opportunities for improvement. Typically, SFHCP JOC members review a package of charts, graphs, ratios and statistics prepared by the health plans to help inform our clinical activities. We felt something was missing and realized that buried in all this information were the patients we manage day in and day out. Therefore, SFHCP decided that every JOC meeting would begin with a patient success story to remind our health plan colleagues and ourselves why we do what we do.





"Anthem has a long history of mutually successful contract negotiations with SFHCP," says Lou Fiorillo, Regional Vice President, Network Management, Anthem Blue Cross & Blue Shield, Connecticut. "We respect SFHCP's desire to negotiate fair terms on behalf of their

providers, and appreciate their acknowledging the challenges facing consumers in the current healthcare environment."

While we continue to invest and focus on our ACO contracts and value-based care, we recognize that Connecticut is still very much a fee-for-service market. The majority of SFHCP providers' revenues rely on the organization negotiating fair payment rates for the services they provide. These negotiations have become more difficult as health plans are being challenged by their clients to help them manage the cost of care. The relationships that SFHCP has developed and maintains with health plan leaders and contracting executives serves as a solid foundation for these difficult and complex

negotiations as we continue the important transition from fee-for-service to value.

Much important work has been done, and much more work lies ahead if we are to create meaningful and long-lasting change to healthcare in Connecticut. SFHCP has long demonstrated its commitment to driving change and will continue to be the choice of, and work with, health plans and other key stakeholders to develop a model of healthcare that is affordable and delivers a level of quality that Connecticut deserves.

We share a commitment with Saint Francis Healthcare Partners to improve quality, cost, and patient satisfaction," said **Robert Kosior**, **Senior Vice President, Chief Operating Officer at ConnectiCare.** "Our partnership in the areas of case management, clinical coordination, and data sharing, all center around providing the best care for our members. SFHCP has demonstrated the ability to work with us to improve health outcomes for more than a decade. We appreciate and share their vision for a future environment that is built on a value-based model of healthcare delivery and funding. Working together with SFHCP and its providers we believe we can make a difference in Connecticut healthcare.

Delivering Value to Reduce Cost and Facilitate Success

Saint Francis Healthcare Partners strives to deliver value to our shareholder members through **member benefit programs focused on decreasing office expense and providing needed services.** Through offerings like group purchasing for office supplies, medical malpractice insurance, health insurance offerings

and provider recruitment assistance, these programs have generated a reported savings of over \$996,963 to our members since inception.

There are 87 enrolled practices taking advantage of our group purchasing discount program through Advantage Trust. Most offices are able to realize 10%–15% savings on On malpractice: we realized a savings of \$50k which is a 35% reduction in our annual premium. Wow! Great Job!

> Mark Salisbury Cottage Grove Cardiology

program. Some providers reported significant reductions in their malpractice insurance premium after enrolling. Judith Mascolo, a solo PCP in West Hartford, noted a \$3,500 drop in her premium. Ram Sankaran, M.D., a solo PCP in Avon, reported a \$4,900 decrease in his premium.

> Larger groups like Connecticut Gastroenterology Associates, have also benefitted from this program, saving over \$27,000 this year. Mark Salisbury from Cottage Grove Cardiology states, "On malpractice: we realized a savings of \$50k which is a 35% reduction in our annual premium. Wow!

\$50,000 to include a 33% savings on radiopharmaceuticals!" notes Stacy Simons from Cottage Grove Cardiology. Most importantly, offices are generally able to maintain their sales representative from McKesson or Henry Schein.

office supplies. "We have saved over

The Connecticut Affiliated Physicians Purchasing Group, LLC (CAP-PG) program was established in conjunction with Coverys in 2017 as a way to **pool our smaller provider groups into a large risk pool and qualify for reduced premiums.** By the end of 2018, 19% of our practices and 120 providers were enrolled in this Great Job!" Practices enrolled in the CAP-PG program can earn additional premium reductions through participation in the Med-IQ Medical Risk Management program. Live presentations and online learning offerings are available throughout the year.

Another area of need has been health insurance. Offices have noted the skyrocketing costs of providing health insurance to their office staff. Many small offices simply cannot afford to provide health insurance. SFHCP teamed up with Campbell Petrie and Engage, a Professional Employment Organization (PEO), to offer health insurance in conjunction with HR, payroll and compliance coverage to our practices. In addition, SFHCP has been working with Campbell Petrie to offer a singular health insurance product line for our provider offices. We hope to have an endorsed product

offering available in the very near future.

Trying to find a physician, APRN or PA to join an expanding practice or help replace someone who is retiring is not an easy task. Given the national physician shortage and the overall business climate within Connecticut, this task is even harder to complete. This past year, in an effort to help address this need, **SFHCP**

began assisting practices with provider recruitment. The SFHCP team can assist practices in composing and formulating job postings, placing the posting on multiple recruiting websites for greater reach which helps strengthen the candidate pool. Khuram Ghumman, M.D., PCP, notes, **"Your** assistance in this potential hiring of an APRN at East Granby Family Practice has been phenomenal. We started getting CVs within a few weeks of job posting. We were able to select a few strong candidates for interview. This process, and your help connected us to the right candidate, the right fit for our practice — thanks to you, and please extend my gratitude to SFHCP for this service!"

> SFHCP services like these not only help existing practices within our network, they are instrumental to new practices as

well. Sudeep Bansal, Avanta Clinic, stated, "As a new medical practice start up, SFHCP membership has been of great value by performing a number of backend functions that will allow me to be successful. If I had to purchase these services separately in the

market (e.g. credentialing, contracting, group purchasing) it would have been very expensive for me."

Connecting providers with each other is important. SFHCP makes that happen! SFHCP began hosting Networking @ Night events each quarter where PCPs and specialist providers get together for cocktails, hors d'oeuvres, and a night of socializing. Providers participate in "Speed Networking" designed to facilitate interacting and connecting. These events provide a place to reconnect with old friends, meet new

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to be successful.

Sudeep Bansal, M.D.

Avanta Clinic

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colleagues, and establish referral connections. **"The networking events held by SFHCP provide excellent opportunities for primary care and specialists to meet face to face, and actually have FUN while doing it!"** states Kimberly Caprio, M.D., Trinity Health Of New England breast surgeon. Attendance now can top 100 providers per event.

On a more personal basis, the SFHCP Provider Network Relations Specialists can facilitate meetings between providers. These "Meet and Greets" provide an opportunity for a specialist to meet some PCPs, and their staff, in the office setting and exchange information and establish

a referral relationship. Lori Cabrera, office manager for Connecticut Eye Center writes, "Michael Pratt & Kelly Bluestein were instrumental in successfully planning and executing the meet and greets between ophthalmology physicians, Patrick Albergo, M.D. & Duane Austin, M.D., and the SFHCP primary care and endocrinology physicians. Making the meet and greets actually "work" may have looked

simplistic at the surface to some, but putting all the moving pieces together and actually getting everyone in the same place at the same time was truly quite the feat!"

Connecting our providers only serves to strengthen our network as a whole.

SFHCP values our PCPs, and recognizes the hard work and dedication necessary to continue

to provide high quality care in the changing world of value-based healthcare. Primary care is often asked to perform on quality metrics, document in a collectable way and report back on performance. Offices need to review monthly reports and schedule patients for needed services and testing. SFHCP has incentive programs available to our PCPs in recognition of this work.

The PCP Incentive Program from SFHCP offers a \$1 per member per month (PMPM) incentive for each attributed patient on our value-based contracts. Payments are distributed every 6 months. This program results in over \$1 million

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Lori Cabrera, office manager for Connecticut Eye Center being distributed to our PCP providers annually. There is an additional \$1 PMPM risk adjusted incentive payment for PCPs from Anthem on their commercial contract attributed lives. Again, payments are made every 6 months and totaled nearly \$500,000 for 2018.

Another incentive program for PCPs was funded through the Medicare Shared Savings Program (MSSP) ACO waiver opportunity.

Saint Francis Hospital & Medical Center funded \$532,000 for PCP distribution based upon participation in educational activities through the year. SFHCP is pleased to note the significant increase in attendance and engagement at these meetings.

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In 2018, our networking events brought **236** individual providers together to connect with colleagues and establish referral connections

56% attended one event

29% 15% attended three of two events events

15% attended three or more events



Saint Francis Healthcare Partners, Inc. and Subsidiaries* Statements of Operations and Retained Earnings**

Years ended December 31,	2018	2017
REVENUES		
Administrative fees	\$ 8,152,754	\$10,933,013
Membership dues	7,774,936	1,819,050
Computer software leasing revenues	21,178	64,329
Other	109,939	477,307
	\$16,058,807	\$13,293,699
EXPENSES		
Salaries and benefits	7,004,932	6,229,080
Other operating expenses	6,908,935	4,607,644
Consulting fees	145,035	137,180
Professional fees	617,772	593,750
Rent	235,040	228,199
Interest expense	127,048	91,993
Insurance	85,484	59,632
Loss on disposal of asset	536,343	
	\$15,660,589	\$11,947,478
OPERATING INCOME (LOSS)	\$ 398,218	\$ 1,346,221
INCOME TAX EXPENSE	34,475	82,932
NET INCOME (LOSS)	\$ 363,743	\$ 1,263,289
RETAINED EARNINGS, Beginning	(1,974,099)	(3,237,388)
RETAINED EARNINGS, Ending	\$ (1,610,356)	\$ (1,974,099)

* Consolidated financials for Saint Francis HealthCare Partners ACO, Inc., Saint Francis HealthCare Partners PHO Foundation, Inc.,

Southern New England Healthcare Organization, LLC and Connecticut Affiliated Physicians Purchasing Group, LLC

** As reported by CohnReznick LLP in 2018 (audited)

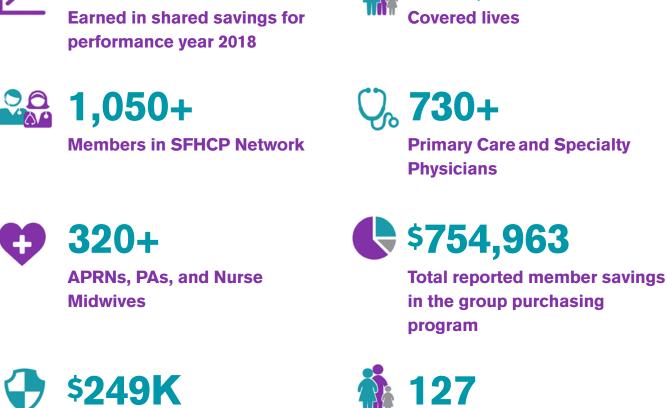
In 2018, SFHCP achieved a net profit of \$363,743 vs. a budgeted profit of \$115,514 due to its transitioning to a new funding model, as well as continued success on our value-based agreements earning an estimated shared savings total of \$3.2M across all of our commercial and Medicare Advantage payors for 2017. The Medicare Advantage agreements are still being reconciled due to delays with CMS. Together the shared savings success and change to the funds flow policy enabled SFHCP to have a positive bottom line in 2018. Additionally, early in 2019, SFHCP was able to pay off the outstanding line of credit totaling \$2.0M issued by THOfNE.

The largest annual expenses for SFHCP are salaries and benefits, physician incentives, shared savings distributions and computer software. Physician incentives totaling \$2.1M were distributed up front for the proactive work needed to be successful in our value-based agreements to achive ACO quality requirements and reinforce the value of the covered lives our PCPs bring to our network. Likewise, there were the shared savings distribution estimate to the SFHCP shareholders totaling \$3.2M based on our approved funds flow policy of 45% to providers and 45% to hospitals, while retaining 10% for risk reserves.

In 2018 SFHCP diligently worked on the development of a regional Medicare Shared Savings Program (MSSP). The goal was to go-live on 1/1/2019, but CMS made a substantial change to the MSSP program in 2018 and postponed renewal dates to 7/1/19. The THOfNE market ACOs (SFHCP, VHA and MCA) agreed to consolidate in the new MSSP program as of 7/1/19. This program will enable the three markets to learn and develop together and aim for a path to a broader regional clinically integrated network.

2018 Highlights

🧈 \$3.2 Million



Members' savings in the malpractice insurance program since inception

Providers added to our network in 2018 including 79 physicians and 48 clinicians

101,070

Saint Francis Healthcare Partners (SFHCP), founded in 1993, is a cohesive network of independent healthcare practitioners, Saint Francis Hospital and Medical Center, and other facilities of Trinity Health Of New England working together to create the future of healthcare in our region.

This is accomplished through developing partnerships, programs, and innovations to reduce the total cost of care, improve the health of our patients, and establishes us as the network of choice for high quality providers.



Collaborating to Help Our Patients Navigate the Continuum of Care

SFHCP recognizes that quality patient care does not start and end with a visit to a provider. Demographics, social determinants and access to care all affect our patients' ability to receive the highest quality care our network has to offer. And navigating a complex health system can be difficult for a patient.

Patients are identified from providers in the community, discharges at a hospital or by utilization trends that indicate care coordination would be beneficial. Once identified, we work collaboratively with providers to assess the needs of a patient. The team offers free, voluntary and confidential services to patients who would like help making healthier life choices by setting goals, motivating progress and improving illness management. Colin*, a 51-year-old male, was admitted at the hospital for aortic dissection with repair and GI bleed and was engaged in care management with Nina Arnold and Maria Holmes from SFHCP's Population Health team. He was previously diagnosed with CHF, dissection of abdominal aorta, HTN, PVD and CKD Stage 4. Prior to connecting with Nina and Maria, Colin visited the ED or was admitted to the hospital five times.

Colin is a veteran who lives alone and relies on his brother for support and transportation. When his brother is unable to take him, he either uses the city bus or walks to his appointments. When Nina and Maria assessed Colin he reported difficulty getting to appointments, he was unable to afford to fill his Ensure supplements and he requested help with pain management due to his recent procedure. Although he had VNA services, no physical therapy was in place.

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Our team works closely with acute care hospitals, post-acute facilities, ambulatory providers and community partners to improve healthcare delivery, access and patient experience. We are able to be the connection along the continuum of care and update providers about progress their patients are making toward a healthier life.

Our team is aligned with network practices to provide an accessible resource for the providers regarding the care of a patient throughout the continuum and report any changes to a patient's social determinants. We connect patients with community resources for transportation, food and healthy eating, affordable medication, education about health, exercise and wellness and mental health and substance abuse treatment.

The SFHCP Population Health team gives patients access to a broad set of resources to improve health outcomes, reduce cost and increase quality for our patients throughout the continuum of care. We utilize a collaborative approach to providing patient education, supporting the patient in the self-management of chronic conditions, reducing utilization, addressing psycho-social barriers to accessing care and serving as the central link to key providers as the patient navigates complex health care systems. Nina was able to set physical therapy services through the VNA for a month and met Colin in person to provide Ensure samples. They explored transportation options through the VA and insurance with Colin and were able connect him with Integrative Medicine where he has been attending acupuncture sessions. Additionally, they were able to direct Colin to local farmer's markets and churches to help with meals.

Colin has reported better sleep patterns and decreased pain levels with the acupuncture sessions. He has attended every follow up appointment since discharge and has had no ED or inpatient admissions since engaging with Nina and Maria.

> Nina and Maria have been fantastic to work with, very responsive, thorough and knowledgeable. THANK you for providing such excellent people to work together in caring for patients. Our other physicians in the practice are grateful as well.

> Mary E. Marlowe, MSN, APRN-BC

PHYSICIANS BY PRIMARY SPECIALTY

Allergy and Immunology

Shayna Burke, M.D. Bhushan Gupta, M.D. Harini Hosain, M.D. Reinhard Kage, M.D. Michael Krall, M.D. Kevin McGrath, M.D. Prasad Srinivasan, M.D.

Anesthesiology

Jonathan Abrams, M.D. Sivasenthil Arumugam, M.D. John Barnett, M.D. Andrew Baxter, M.D. Robert Blouin, M.D. Louvonia Boone, M.D. Sebastian Bourgeois, M.D. James Brakoniecki, M.D. Victor Camacho, M.D. Jazelle Campbell, M.D. Mark Chin, M.D. Alexa Clement, D.O. Alison Considine, M.D. Vanja Contino, M.D. Leo Contois, M.D. Paul Cooke, M.D. John D'Alessio, M.D. Adam Debin, D.O. Aristidis Delis, M.D. Philip Dennen, M.D. Peter Diamond, M.D. Leslie Dubinsky, M.D. Victor Eanniello, M.D. Jose Flores, M.D. David Freitas, M.D. Adam Gallucci, M.D. Keith Gipson, M.D. David Glassman, M.D. Sanjeev Goswami, M.D. Yair Grinberg, M.D. Allan Grunberg, M.D. Kenneth Gutierrez, M.D. Robert Herreria, M.D. David Jaeger, M.D. Peter Kanelos, D.O. Sam Kishawi, M.D. Wesley Knauft, M.D. Petra Kriz, M.D. Neeraj Mangla, M.D. Inna Maranets, M.D. Marc Martinez, M.D. Joseph McRuiz, M.D.

Gwendolyn Moraski, M.D. Laura Morello, M.D. Clark O'Brien, M.D. Deevia Patel, M.D. Michael Pollock, M.D. Franklin Rosenberg, M.D. Martin Rosenblum, M.D. Jesse Saliga, M.D. Frank Setter, M.D. Sanjay Sinha, M.D. Mark Spencer, M.D. Raymond Squier, M.D. Phillip Stark, M.D. Ann-Marie Surette, M.D. Daniel Tighe, D.O. Daniel Tran, M.D. Dan Trinh, M.D. William Turley, M.D. Christopher Ursillo, M.D. David Vogel, M.D. Goolcher Wadia, M.D. Shu-Ming Wang, M.D. Mary West, M.D. Gary Wilson, M.D. Saadia Zafar, M.D. Roxanne Zarmsky, M.D. Jamie Zorn, M.D.

Cardiovascular Disease

Sabeena Arora, M.D. Haris Athar, M.D. Geetha Bhumireddy, M.D. Ronald Bloom, M.D. Saurav Chatterjee, M.D. Russell Ciafone, M.D. Bernard Clark, M.D. Steven Cohen, M.D. Patrick Corcoran, M.D. Hazar Dahhan, M.D. Andrew Davidson, M.D. Daniel Diver, M.D. Julian Esteban, M.D. Thomas Freund, M.D. John Scott Galle, M.D. Dushyant Gandhi, M.D. Timothy Glew, M.D. Jawad Haider, M.D. Aileen Ingal, M.D. Gladys Kagaoan, M.D. Anita Kelsey, M.D. Kathleen Kennedy, M.D. Parveen Khanna, M.D.

Thomas Knox, M.D. Danny Korkmaz, M.D. Carolyn Kosack, M.D. Steven Lane, M.D. Joseph Marakovits, M.D. Shishir Mathur, M.D. Atique Mirza, M.D. Joseph Mitchel, D.O. Sagib Naseer, M.D. Brett Nowlan, M.D. Patrick O'Beirne, M.D. Tracy Patel, M.D. Murthappa Prakash, M.D. Vincent Romano, M.D. Chandra Sacheti, M.D. Maria Santos, M.D. Joseph Sappington, M.D. Robert Smith, M.D. Nitya Sthalekar, M.D. Jeffrey Thompsen, M.D. Dale Toce, M.D. Aseem Vashist, M.D. Sun Wan, M.D. Michael Whaley, M.D. Peter White, M.D.

Clinical Cardiac Electrophysiology

Ellison Berns, M.D. Joseph Dell'Orfano, M.D. Neal Lippman, M.D. Aneesh Tolat, M.D.

Colon and Rectal Surgery

Amanda Ayers, M.D. Saumitra Banerjee, M.D. Steven Brown, M.D. Robert Lewis, M.D. James Matino, M.D. Daniel Mullins, M.D. Andrew Raissis, M.D.

Complex General Surgical Oncology

James Flaherty, M.D. Bret Schipper, M.D.

Dermatology

Ali Banki, D.O. Gary Last, M.D. Robert Nathanson, M.D. Jennifer Pennoyer, M.D.

Dermatopathology

Philip Shapiro, M.D. Alicia Sigal, M.D. Jonathan Zirn, M.D.

Diagnostic Radiology

Swapnil Bagade, M.D. Erik Bee, M.D. Jayant Bhagat, M.D. Michael Biondi, M.D. Tiffany Dube, M.D. Jay Duxin, M.D. Robert Feld, M.D. Michael Firestone, M.D. Julie Gershon, M.D. Jonathan Getz, M.D. Pupinder Jaswal, M.D. Amy Martin, M.D. Sean McKeon, M.D. Peter Morrison, M.D. Pongsa-Pyn Muangman, M.D. Rafael Pacheco, M.D. Robert Perez, M.D. Anthony Posteraro, III, M.D. Miguel Ramirez, M.D. Michelle Romero, M.D. Joseph Sala, D.O. James Slavin Jr., M.D. Michael Twohig, M.D. John Ziewacz, M.D.

Emergency Medicine

Carol Abbatiello, D.O. Rebecca Apollon, M.D. Patrick Axtmayer, M.D. Hannah Bernard, D.O. Raphael Brancato, D.O. Thomas Brunell, M.D. Beverly Carolan, M.D. Zoe Casey, M.D. Iris Chandler, M.D. Gerard Curran, M.D. John Fialkovich, M.D. John Fojtik, M.D. Joan Gelin, M.D. Thomas Gilmore, M.D. Justus Guerrieri, M.D. Natalie Hubbard, D.O. Paul Kaloudis, M.D. Matthew Kongkatong, M.D. Gary LaPolla, D.O. John Leavens, M.D.

William Lick, M.D. Jennifer Martin, M.D. Brian Martineau, M.D. Douglas McAdoo, M.D. Matthew Neulander, M.D. John Pettini, D.O. Peter Quinby, M.D. Emily Ryan, D.O. William Sanders, M.D. Elizabeth Schiller, M.D. Jillian Smith, M.D. Jeffrey Spear, M.D. Cassis Thomassin, M.D. Thomas Turbiak, M.D. Che Ward, M.D. C. Steven Wolf, M.D. Neil Young, M.D. Amanda Zucker, D.O.

Endocrinology, Diabetes and Metabolism

Racha Dermesropian, M.D. Jorge Diez, M.D. Latha Dulipsingh, M.D. Molly Emott, M.D. Adarsh Jha, M.D. Kamal Shoukri, M.D.

Family Medicine

Thomas Agresta, M.D. Sama Alvi, M.D. Shean Barrett, M.D. Aida Becker, M.D. Mark Belsky, M.D. Hugh Blumenfeld, M.D. Richard Brody, M.D. Ronald Buckman, M.D. Daniel Callaghan, M.D. Robert Carlson, M.D. Daniel Chilton, M.D. Robert Cushman, M.D. Joseph Danyliw, M.D. Montgomery, Douglas, M.D. Edward Ewald, M.D. Andrew Feller, M.D. Kevin Flanagan, M.D. Elizabeth Freedman, M.D. Khuram Ghumman, M.D. Robin Gold, M.D. Fonda Gravino, M.D. Christine Hanna, M.D. David Howlett, M.D.

E. Spencer Joslin, M.D. Daniel Lerner, D.O. Charlene Li, M.D. Piper Lillard, D.O. Kenia Mansilla-Rivera, M.D. Katherine Marcello, M.D. Judith Mascolo, M.D. Syed Naqvi, M.D. Elizabeth Noyes, D.O. Smriti Ohri, M.D. Eugene Orientale, M.D. Cristina Ortega, M.D. Sachin Parekh, M.D. Adam Perrin, M.D. Neena Pursnani, M.D. Anna Radwan, M.D. Saira Rani, M.D. Manjot Reen, M.D. Anne Reiher, M.D. Charlecinth Roberts, M.D. Alberto Rodriguez, M.D. Anthony Roselli, M.D. Paul Sullivan, D.O. Abigail Tillman, M.D. lan Tucker, M.D. Susan Wiskowski, M.D. David Wolpaw, M.D. Roy Zagieboylo, M.D.

Family Medicine – Integrative Medicine

Kathleen Mueller, M.D.

Female Pelvic Medicine and Reconstructive Surgery

Raul Mendelovici, M.D. Jonathan Shepherd, M.D.

Gastroenterology

Michael Butensky, M.D. Murali Dharan, M.D. Golam Gazi, M.D. Steven Goldenberg, M.D. Ronald Josephson, M.D. Nancy Kang, M.D. Raffi Karagozian, M.D. Swapnil Munsaf, M.D. Carol Petruff, M.D. Lisa Rossi, M.D. Amer Skopic, D.O. Richard Stone, M.D. Brian Van Linda, M.D. Anthony Zaldonis, M.D.

Geriatric Medicine

Victoria Costello, M.D. Alexander Mbewe, M.D. John Osowski, M.D. Aileen Pangilinan, M.D. Henry Schneiderman, M.D. Vincent Varilla, M.D.

Gynecologic Oncology

Karyn Hansen, M.D. Melissa Henretta, M.D. Allan Mayer, D.O. Phillip Roland, M.D.

Hematology

Syed Fazl Ali Bilgrami, M.D. Adam Boruchov, M.D. Susan Burroughs, M.D. Charanjeev Kapoor, M.D. Joseph McLaughlin, M.D. Karishma Mehra, M.D. Sudhanshu Mulay, M.D. Mohammad Pazooki, M.D. Zia Rahman, M.D. Joerg Rathmann, M.D. Carolyn Ray, M.D. Michael Reale, M.D. Joel Silver, M.D. Joseph Sinning, M.D. Jonathan Sporn, M.D. Jaykumar Thumar, M.D. James Vredenburgh, M.D.

Infectious Disease

Jessica Abrantes-Figueiredo, M.D. Paul Anthony, Jr., M.D. Harry Conte, M.D. Lauren Ibrahim, M.D. Myrla Sajo, M.D. Ulysses Wu, M.D.

Internal Medicine

Kavita Advani, M.D. Syed Ali, M.D. Yahya Al-Mezrakchi, M.D. George Anastasio, M.D. Kofi Atta-Mensah, M.D. Maja Babovic, M.D. Sudeep Bansal, M.D. Bechara Barrak, M.D. Shannon Beausoleil, M.D. Robert Bogacki, M.D. Santo Buccheri, M.D. Ray Victor Cabuslay, M.D. Richard Cagna, M.D. Wayne Chen, M.D. Lilyan Chirayath, D.O. Muzibul Chowdhury, M.D. Gary Cohen, M.D. Matthew Colliton, M.D. Eileen Comia, M.D. Sandra Cordoba-Vargas, M.D. Thomas D'Addario, M.D. Perry Dansky, M.D. Manjaree Daw, M.D. Jessie Dewanjee, M.D. Asha Dhamija, M.D. Luis Diez-Morales, M.D. Herbert DiMeola, M.D. George Donahue, M.D. Pracha Eamranond, M.D. Edwin Fierer, M.D. Joseph Fusco, M.D. Marjorie Garrett, M.D. Andrew Garrett, M.D. Douglas Gerard, M.D. Nino Gigauri, M.D. Kathryn Goldman, M.D. Ingrid Grafals, M.D. Kevin Greene, M.D. Michael Grey, M.D. David Grise, M.D. John Hanna, M.D. David Henry, M.D. Gregory Isenberg, M.D. Tracey Jablonski, M.D. Varun Jain, M.D. Shiba Jhawar, M.D. Praveen Joseph, M.D. Damian Kalisiewicz, M.D. Marija Kaljevic, M.D. Charles Kantor, M.D. Rachna Kapoor, M.D. Anuradha Kapur, M.D. Philip Karanian, M.D. Roy Kellerman, M.D. Roy Kellerman, M.D. Husnain Kermalli, M.D. Surendra Khera, M.D. Ronald Kimmel, M.D. Oksana Bublik Kloyzner, M.D. Rolf Knoll, M.D. Jayapriya Krishnaswamy, M.D. Lewis Levenson, M.D.

Robert Levitz, M.D. Narinder Maheshwari, M.D. Srimathi Manickaratnam, M.D. Dhruti Mankodi, M.D. Madhuri Manne, M.D. Karl Markuszka, M.D. Ralph Martin, M.D. Younus Masih, M.D. Kymberly McDonald, M.D. Donna McHugh, M.D. Jacques Mendelsohn, M.D. Stephen Milewski, M.D. Gary Miller, M.D. Diana Moise, M.D. Lalarukh Mufti, M.D. Irina Muni, M.D. Vamsidhar Naraparaju, M.D. Venkateswara Narla, M.D. Patricia Nasr, M.D. Edgar Naut, M.D. Ellen Nestler, M.D. Varalakshmi Niranjan, M.D. Bhawani Ojha, M.D. Barbara Padilla, M.D. Danilo Pangilinan, M.D. John Papandrea, M.D. Dushyant Parikh, M.D. Mahendra Patel, M.D. Vanessa Pauig, M.D. Wayne Paulekas, M.D. Resham Pawar, M.D. Nikola Perosevic, M.D. Lynn Phillips, M.D. Mark Polatnick, M.D. Frederick Pope, M.D. Nishanth Pundru, M.D. Maria Quinones, M.D. William Rabitaille, M.D. Swathi Rachoor, M.D. Mohammad Rahman, M.D. Sundaram Ramanan, M.D. Gilberto Ramirez, M.D. Robert Reginio, M.D. Maria Renna, M.D. John Rodgers, M.D. Ricardo Ruiz, M.D. John Russo, M.D. Robert Safer, M.D. Sybil Sandoval, M.D. Amarpreet Sanghera, M.D. Shushanova Sangia, M.D. Ramkumar Sankaran, M.D. Mark Schaner, D.O. Darshan Shah, M.D. Himanshu Sharma, M.D.

Richard Siahaan, M.D. Sheila Silverman, M.D. Adam Silverman, M.D. H. Robert Silverstein, M.D. Gagandeep Singh, M.D. Gagan Singh, M.D. Arthur Skalski, M.D. Cameale Smart, M.D. Jessica Socha, D.O. Jose Soriano, M.D. Alan Soroka, M.D. Emily Stanford, D.O. Ronald Szabo, M.D. Andrew Szczepanski, M.D. Satyarani Tallapureddy, M.D. Sharon Tan, M.D. Sudeep Thumma, M.D. Byomesh Tripathi, M.D. Elmo Villanueva, M.D. Ivelisse Viruet, M.D. Keith vom Eigen, M.D. Gregory Walsh, M.D. John Wenceslao, M.D. Zack Williams, M.D. Mahmood Yekta, M.D. Sunil Yerragondu, M.D. Ji Ae Yoon, M.D. Aneeqa Yousaf Dar, M.D. Stephen Yuan, M.D. Constantine Zariphes III, M.D.

Interventional Radiology and

Diagnostic Radiology Clifford Freling, M.D. George Stohr, D.O.

Maternal and Fetal Medicine

Reinaldo Figueroa, M.D. Mary Beth Janicki, M.D. Ichchha Madan, M.D. Veronica Maria Pimentel, M.D. John Rodis, M.D.

Medical Oncology

Alessia Donadio, M.D. Pawan Karanam, M.D. Susan Rabinowe, M.D.

Medical Toxicology

Danyal Ibrahim, M.D.

Neonatal-Perinatal Medicine

Jose Arias-Camison, M.D. Fadel Balawi, M.D. Indira Panthagani, M.D.

Nephrology

Meghana Gaiki, M.D. Ari Geller, D.O. Michael Moustakakis, M.D. Sankar Niranjan, M.D. Michael O'Shea, M.D. Sharad Sathyan, M.D. Christine Vigneault, M.D.

Neurological Surgery

Stephen Calderon, M.D. Bruce Chozick, M.D. Christopher Comey, M.D. Howard Lantner, M.D. David Spiro, D.O.

Neurology

Mary Bailey, M.D. Maame Dankwah-Quansah, M.D. Mark Landreneau, M.D. Arjuna Mannam, M.D. Keshav Rao, M.D. Gregory Taylor, M.D. Peter Wade, M.D.

Obstetrics and Gynecology

George Bacall, M.D. Randy Berke, M.D. Smita Bhagat, M.D. Kenneth Borkowski, D.O. Michael Bourgue, M.D. Felice Colliton, M.D. Amal Das, M.D. Carla DeSantis, M.D. Cristina Dinicu, M.D. Alena Eastman, M.D. Cynthia Elis, M.D. Maria Ellis, M.D. Virginia Ferlan, M.D. Stephen Fishman, M.D. Thomas Fitzgerald, D.O. Kelly Flynn, M.D. Kathleen Gabriele, D.O. Gayle Harris, M.D. Jennifer Johnson, M.D. Yanna Karabatsos, M.D. Peggy Ku, D.O. Soana LaGuerre, M.D. Rachel LaMonica, D.O. Lauren Lewis, M.D. Iyanna Liles, M.D. Paresh Limaye, M.D. Timothy Machon, M.D. Lakshmi Magavi, M.D. Anne Massucco, M.D. Deepali Mathur, M.D. Marco Morel, M.D.

Kathryn Pascucci, D.O. Shannon Peterson, D.O. Pavani Reddi Pingle, M.D. Brian Riley, D.O. Molly Shipman, D.O. Karianne Silverman, M.D. Meghan Slemmens, M.D. Jane Srinivasan, M.D. Walter Trymbulak, M.D. Mark Wolf, M.D. Jonathan Zeisler, M.D.

Ophthalmology

Patrick Albergo, M.D. Duane Austin, M.D. Andrew Epstein, M.D. William Maron, M.D. William Maron, M.D. James Pasternack, M.D. Donald Salzberg, M.D. Alexander Tsang, M.D.

Orthopaedic Surgery

Kenneth Allevne, M.D. Paul Baldwin III, M.D. Robert Beer, M.D. Scott Bissell, M.D. Steven Bond, M.D. David Burstein, M.D. Carmine Ciccarelli, M.D. Robert Dudek, M.D. Amanda Fantry, M.D. Edward Feliciano, M.D. Robert Green, M.D. Clinton Jambor, M.D. Michael Joyce, M.D. John Keggi, M.D. Robert Kennon, M.D. Jay Kimmel, M.D. David Kruger, M.D. Mark Lee, M.D. Todd Mailly, M.D. John Mara, M.D. Robert McAllister, M.D. Jeffrey Meter, M.D. Randall Risinger, M.D. Daryle Ruark, M.D. Eric Silverstein, M.D. Anthony Spinella, M.D. Daniel Veltri, M.D. Brett Wasserlauf, M.D. Aris Yannopoulos, M.D.

Otolaryngology

Michael Bernstein, M.D. Todd Zachs, M.D.

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Pathology – Anatomic

Christopher Chapman, M.D. Gengsheng Yu, M.D.

Pathology-Anatomic/ Pathology-Clinical

Frank Bauer, M.D. Matthew Curran, M.D. Maria Gorgan, M.D. Anna Jovanovic, M.D. Thalia Mesologites, M.D. Aileen Ong-Bacay, M.D. John Scholes, M.D. Jihong Tang, M.D.

Pediatrics

Anton Alerte, M.D. Karen Camera, M.D. Sachin Dhingra, M.D. Mina Farkhondeh, M.D. Erin Feller, M.D. Carolyn Ganeles, M.D. Sarah Germani, D.O. Sally Ginsburg, M.D. Dena Hoberman, M.D. Patricia Joyce, M.D. Scott Kallor, D.O. Natalie Komaiszko, M.D. Janice Lopez, M.D. Ellen Marmer, M.D. Kristin McGregor, M.D. Grael O'Brien, M.D. Tricia Pinto, M.D. Ujwala Puranik, M.D. Ishrat Imam Quadri, M.D. Lawrence Rifkin, M.D. Richard Segool, M.D. Judith Tapper, M.D. Jody Terranova, D.O. Heather Tirpaeck, D.O. Matthew Warren, M.D. Michael Yencho, M.D. Joseph Yunis, M.D.

Physical Medicine and Rehabilitation

Kathleen Abbott, M.D. Raymond Chagnon, M.D. David Feingold, M.D. Bruce Hsu, M.D. Moeid Khan, M.D. Robert Krug, M.D. Jeffrey LaVallee, M.D. Thomas Miller, M.D. Uma Rao, M.D. Matthew Raymond, D.O.

Plastic Surgery

Samuel Buonocore, M.D. Helen Perakis, M.D. Gary Russolillo, M.D.

Podiatric Surgery

Rachel Balloch, D.P.M. Donna Boccelli, D.P.M. Danielle Butto, D.P.M. E. Steven Damon, D.P.M. Brian Deschamps, D.P.M. Ryan Donegan, D.P.M. Gabriel Gambardella, D.P.M. Richard Grayson, D.P.M. Thomas Johnson, D.P.M. Jeffrey Kahn, D.P.M. Eric Kosofsky, D.P.M. Ayman Latif, D.P.M. Harvey Lederman, D.P.M. Marc Lederman, D.P.M. Andrew Litchfield, D.P.M. Robert Marra, D.P.M. Jeffrey Martone, D.P.M. Adam Mucinskas, D.P.M. Richard Reaback, D.P.M. Kurt Rode, D.P.M. Elizabeth Romac Karrenberg, D.P.M. Robert Rutstein, D.P.M. Eric Thompson, D.P.M. Benedict Valentine, II, D.P.M. Laura Vander Poel, D.P.M. Brian Wagner, D.P.M.

Podiatry

Craig Kaufman, D.P.M. Lynn LeBlanc, D.P.M.

Kristen Winters, D.P.M.

Psychiatry

Anita Chu, M.D. Laura Dove, M.D. Asha Dusad, M.D. Carlos Enciso Chaves, M.D. Yana Frenkel, M.D. Neelu Gill, M.D. Alberto Gonzalez, M.D. Luis Gonzalez, M.D. Alejandro Gonzalez-Restrepo, M.D. Jonathan Greenberg, M.D. Ladan Hamdheydari, M.D. Nayla Hariz, M.D. Navvara Malik, M.D. Muhammad Munawar, M.D. Yaser Mushtaq, M.D.

Mahreen Raza, M.D. Mohammad Shamsi, M.D. Larisa Yelunina, M.D.

Pulmonary Disease

Tapas Bandyopadhyay, M.D. Daniel Gerardi, M.D. Lawrence Glaubiger, M.D. Prashant Grover, M.D. Fielding Johnson III, M.D. Antarpreet Kaur, M.D. Rahul Mutneja, M.D. William Preskenis, M.D. Asher Qureshi, M.D. Phyllis Schatz, M.D. Michael Teiger, M.D. Richard ZuWallack, M.D.

Radiation Oncology

Joseph Colasanto, M.D. David Grew, M.D. Richard Shumway, M.D. Eric van Rooy, M.D.

Rheumatology

Sampada Acharya, M.D. Susan Giles, M.D. Weishali Joshi, M.D. Barbara Kage, M.D. Ann Parke, M.D. Timothy Quan, M.D.

Sports Medicine

Jeffrey Brown, M.D. Michael Marchetti, D.O. Paul Tortland, D.O.

Surgery

Alfredo Arbulu, M.D. Michael Blea, M.D. Kimberly Caprio, M.D. Ibrahim Daoud, M.D. Laureen Forgione-Rubino, M.D. Timothy Goundrey, M.D. Ronald Gross, M.D. Vijay Jayaraman, M.D. Vijay Jayaraman, M.D. Jon Pirrello Jr., M.D. Christine Rizk, M.D. Rajnish Tandon, M.D. Edward White, M.D.

Surgery of the Hand

Allen Berkowitz, M.D. Andrew Gabow, M.D. Stephen Scarangella, M.D.

Surgical Critical Care

Gary Kaml, M.D. Stephanie Montgomery, M.D. Manuel Moutinho, M.D. David Shapiro, M.D.

Thoracic and Cardiac Surgery

Constantinos Constantinou, M.D. Joseph Flack, M.D. Sandeep Gupta, M.D. John Thayer, M.D.

Transplant Hepatology

Martin Hoffman, D.O.

Undersea and Hyperbaric Medicine

Christopher Mozdzanowski, D.O.

Urology

Carl Gjertson, M.D. Hugh Kennedy, M.D. Erica Lambert, M.D. Gerard Pregenzer, M.D. Adine Regan, M.D. Mark Silk, M.D. G. Thomas Trono, Jr., M.D. Jacob Zamstein, M.D.

Vascular Neurology

Dimitre Mirtchev, M.D.

Vascular Surgery

Kristofer Bagdasarian, M.D. Scott Fecteau, M.D. Lori Greenwald, M.D. Khubaib Mapara, M.D. Eugene Sullivan, M.D.

ADVANCED PRACTICE PROFESSIONALS

Acute Care Nurse Practitioner

Bereshith Adams, A.P.R.N. Danielle Beaulieu, A.P.R.N. Adrienne Clements, A.P.R.N. Tyler Dewhurst, A.P.R.N. Amanda Hurwitz, A.P.R.N. Thoa Nguyen, A.P.R.N. Melissa O'Donal, A.P.R.N. Paula Rocha, A.P.R.N. Frieda Winnick, A.P.R.N. Ting Ting Yang, A.P.R.N.

Adult Gerontology Acute

Care Nurse Practitioner Mattia Brose, A.P.R.N. Gayle Roussel, A.P.R.N.

Adult Gerontology Primary Care Nurse Practitioner

Geriann Gallagher, A.P.R.N. Joan Kucienski, A.P.R.N. Sarah Monahan, A.P.R.N. Krista Pochron, A.P.R.N. Kristina Schaefer, A.P.R.N. Leeanne Shaw-Quinn, A.P.R.N. Sheldon Stock, A.P.R.N. Erica Williams, A.P.R.N.

Adult Health Clinical Nurse Specialist

Ellen Duell, A.P.R.N. Ann Navage, A.P.R.N. Glenda Thomas, A.P.R.N.

Adult Nurse Practitioner

Nanette Alexander, A.P.R.N. Amber Berry, A.P.R.N. Cynthia Brown, A.P.R.N. Marie Burton, A.P.R.N. Miri Daly, A.P.R.N. Agatha Hecht, A.P.R.N. Sue Keefe, A.P.R.N. James Kelly, A.P.R.N. Gail Lagana, A.P.R.N. Jocelyn Libros, A.P.R.N. Michele Marek, A.P.R.N. Jill Nelson, A.P.R.N. Suzette Orzechowski, A.P.R.N. Gladys Quinones, A.P.R.N. Shauna Rago, A.P.R.N. Jennifer Schmidt, A.P.R.N. Joan Schwartz, A.P.R.N. Ann-Marie Stawarky, A.P.R.N.

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Michelle Steele, A.P.R.N. Katherine Taylor, A.P.R.N.

Allergy and Immunology Terry O'Donnell, P.A.

Behavioral Health

Michelle Brisman, Ph.D. Jennifer Paul, Ph.D.

Cardiovascular Disease

Paval Amin, P.A. Ryan Bachrach, P.A. Uttam Banik, P.A. Sheila Bilica, P.A. Shawn Brady, P.A. Richard Buckberg, P.A. Johanna Cahill, P.A. Jason Cornelio, P.A. Kari Daniels, P.A. Christopher DelGross, P.A. Kaitlyn Flynn, P.A. Richard Garibaldi, P.A. John Horak, P.A. Ashley LaChappelle, P.A. Natalie LeBlanc, P.A. Gina Lidestri, P.A. Richard Marcus, P.A. Shannon Marsh, P.A. Eliza Martel, P.A. Kevin Martin, P.A. Andrea Meyer, P.A. Daniel Miller, P.A. Karlyn Mott, P.A. Jason Nall, P.A. Sarah Nguyen, P.A. Sierra Pacholski, P.A. Melinda Phommalinh, P.A. Candice Rountree, P.A. Debra Sceppa, P.A. Christopher Schayer, A.P.R.N. Gabriella Smith, P.A. Chizoro Taylor, P.A. Julie Tonioni, P.A. Allison Valley, P.A. Erin Vincent, P.A. Timothy Wright, P.A. Michelle Zywica, P.A.

Certified Nurse Midwife

Julie Bowerman, C.N.M. Kimberly Drakes, C.N.M. Miwako Ohta-Agresta, C.N.M. Adele Silhavy, C.N.M. Jennifer Stern-Hagen, C.N.M. Filomena Vagueiro, C.N.M.

Certified Wound Care Nurse Dawn Froonjian, A.P.R.N.

Child/Adolescent Psychiatric-Mental Health Clinical Nurse Specialist Denise Abbate, A.P.R.N.

Clinical Cardiac Electrophysiology Michele Colwell, P.A.

Critical Care Medicine

Mary Anne Costerella, L.A.D.C.

Dermatology

Lynn Fairchild, P.A. Jesse Hill, P.A. Justyna Pachowska, P.A. Kelly Smith, P.A.

Diagnostic Radiology

Candice Calhoun, P.A. Kara Pacelia, P.A. Daniel Ward, P.A.

Emergency Medicine

David Beck, P.A. Jaclyn Brancato, P.A. Paul LaRocque, P.A. Thomas Maningas, P.A. Joan Rishel, P.A. Misti Talati, P.A. David Toone, P.A.

Endocrinology, Diabetes and Metabolism

Emily Davis, P.A.

Family Medicine

Kimberly Beaulieu, P.A. Ablan Berko, A.P.R.N. Sarah Cabelus, P.A. Matthew Carter, P.A. Jacqueline Guajardo, Ph.D. Susan Johnson, P.A. Hillary Morisset, P.A. Olatunde Owoeye, M.D.

Family Nurse Practitioner

Karen Benoit, A.P.R.N. Ana Kristia Bermudez, A.P.R.N. Laura Beveridge, A.P.R.N. Tameka Brooks, A.P.R.N. Kristan Brown, A.P.R.N. Marcy Calsetta, A.P.R.N. Mona Chiurillo, A.P.R.N. Jeannie Crabtree, A.P.R.N. Sandra Criscuolo, A.P.R.N. Nicholas DeSorbo, A.P.R.N. Catherine Francis, A.P.R.N. Chelsea Fritzson, A.P.R.N. Brian Gomes, A.P.R.N. Patrice Horan, A.P.R.N. Jennifer Karanian, A.P.R.N. Joanne Kennedy, A.P.R.N. Sheri Lineberry, A.P.R.N. Jannette Lopez, A.P.R.N. Mary Marlowe, A.P.R.N. Andrea Martelli, A.P.R.N. April McConner, A.P.R.N. Elaine McKemmie, A.P.R.N. Dawn Monahan, A.P.R.N. Kara Nelsen, A.P.R.N. Marybeth Norman, A.P.R.N. Jacqueline Ortiz-Skenderidis, A.P.R.N. Phoebe Packer, A.P.R.N. Sandra Palmer, A.P.R.N. Jennifer Para, A.P.R.N. Eileen Pond Levine, A.P.R.N. Jennifer Pyrro, A.P.R.N. Sarah Rabbett, A.P.R.N. Kelly Riggieri, A.P.R.N. Semone Roach, A.P.R.N. Jennifer Ross, A.P.R.N. Kevin Sadowski, A.P.R.N. Patricia Samuels, A.P.R.N. Sarah Sanford, A.P.R.N. Elaine Searle, A.P.R.N. Rebecca Smart, A.P.R.N. Jeri Steele, A.P.R.N. Nicole Swindle, A.P.R.N. Katarzyna Swistak, A.P.R.N. Vidya Sylvester, A.P.R.N.

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Gastroenterology

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